Postal Affairs Update

Presented May 15, 2025





Agenda

- July Rate Change, impacts to mailers and adjusting to the changes
- USPS Network and Service Standards
- USPS Promotions & Incentives 2025 & 2026
- USPS Oversight What's happening with the PMG, PRC, BOG
- Wrap Up

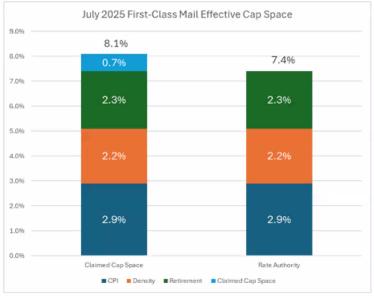


July Rate Change

- Rate Change Sunday July 13th
- Two Sets of Rates because of BPM Proposal Should know by May 30th
- Higher than forecasted Postage Increases due to moneys provided back to Mailers via USPS Promotions and the Volume Incentive
- Elimination of DNDC Rates
- Disincentivizing SCF Drop Ship Discounts (DSCF Rates)

First-Class Mail Base Postage vs. All-In Postage

Product	% Price Change Base Postage	% Price Change All-In Postage*
Single-Piece Letters & Cards	7.0%	7.0%
Presorted Letters & Cards	8.7%	7.6%
Flats	7.7%	7.3%
First-Class Mail International	6.1%	6.1%
Total	8.1%	7.4%



- · All-in postage includes discounts, incentives, promotions and credits
- \$157M in Mail Growth Incentive issued credits are reflected in the All-in postage

*All-In: Full-Service, Seamless, SCF Pallet, Promotions, Mail Growth Incentive

First Class - Retail Letters & Cards					
Weight Not Over (Ounces)	Single Machinable Piece Stamp				
1.0	6.8%				
2.0	5.9%				
3.0	5.4%				
3.5	5.1%				
Postcard	10.7%				

First Class - Retail Letters & Cards					
Weight Not Over (Ounces)	Single Machinable Piece Stamp				
1.0	\$0.050				
2.0	\$0.060				
3.0	\$0.070				
3.5	\$0.080				
Postcard	\$0.060				

July 2025 Rates					
First Class - Retail Letters & Cards					
Weight Not Over (Ounces) Single Machinable Piece Stamp					
1.0	0.78				
2.0	1.07				
3.0	1.36				
3.5	1.65				
Postcard	0.62				



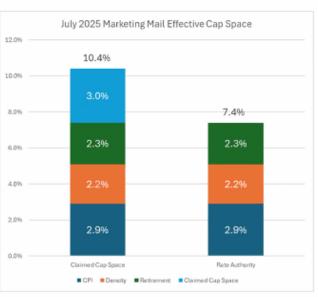
				First	Class -	Letters &	Cards			
Weight Not		Auton	nation			Nonautomation Machinable Nonautomation Nonmachina			ichinable	
Over (Ounces)	5-Digit	: AAD		/lixed A	ADC	Mixed AADC	AADC	Mixed ADC	3-Digit	5-Digit
1.0	9%	8%	, D	8%		8%	8%	5%	3%	2%
2.0	9%	8%	, 5	8%		8%	8%	5%	3%	2%
3.0	9%	8%	, b	8%		8%	8%	5%	3%	2%
3.5	9%	8%	6	8%		8%	8%	5%	3%	2%
Postcard	10%	10%	6	11%	, b					
				First	Class -	Letters &	Cards			
Weight Not Over		Automatic	on		Nona	utomatio	n Machinable	Nonauton	nation Nonm	achinable
(Ounces)	5-Digit	AADC	Mixed	AADC	Mixe	d AADC	AADC	Mixed ADC	3-Digit	5-Digit
1.0	\$0.048	\$0.048	\$0.0	0.050 \$0).050	\$0.048	\$0.056	\$0.031	\$0.015
2.0	\$0.048	\$0.048	\$0.0	\$0.050 \$0).050	\$0.048	\$0.056	\$0.031	\$0.015
3.0	\$0.048	\$0.048	\$0.0	0.050 \$0).050	\$0.048	\$0.056	\$0.031	\$0.015
3.5	\$0.048	\$0.048	\$0.0	· ·).050	\$0.048	\$0.056	\$0.031	\$0.015
Postcard	\$0.038	\$0.041	\$0.0)45		-	-	-	-	-



Mail Class	Period	Status	Rate	Predictive % increase	increase over	Est FINAL or AVG Rate	Variance over current rate	
Single-piece 1st Class Letter	July 2024	current	\$0.73					
	July 2025	estimated	\$0.79	8.00%	6.85%	\$0.78	\$0.050	2nd 5 cent Increase since Jan '19
Presorted 1st Class Letter (16,000)	July 2024	current	\$0.601					
	July 2025	estimated	\$0.650	8.00%	8.14%	\$0.650	\$0.049	

Marketing Mail Base Postage vs. All-In Postage

Product	Price % Change Base Postage	Price % Change All-In Postage*
Letters	10.9%	8.5%
Saturation/HD Letters	9.1%	5.7%
Flats	13.3%	9.6%
Carrier Route	6.1%	-1.1%
Saturation/HD Flats	9.6%	6.8%
EDDM-Retail	10.8%	10.8%
Parcels	12.6%	12.2%
Total	10.4%	7.4%



- · All-in postage includes discounts, incentives, promotions and credits
- \$348M in Mail Growth Incentive issued credits are reflected in the All-in postage

*All-In: Full-Service, Seamless, SCF Pallet, Delivery Sort, Marriage Mail, Catalog Incentive, Promotions, Mail Growth Incentive

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Drop Ship Discounts in Marketing Mail

Marketing Mail Letters

Entry Discount Level	Discount p/1000 pieces. Current	Discount p/1000 pieces. July 2025	Proposed Change	% of Change Proposed			
DNDC	\$24	xxx	xxx	xxx			
DSCF	\$27	\$17	-\$10	-37%			

Marketing Mail - Non-Profit Letters								
	Entry	Automation						
	Discount	5-Digit	AADC	Mixed AADC				
Letters weighing 3.5 ounces or less (Per piece price)	None	3%	2%	4%				
	DNDC	-100%	-100%	-100%				
	DSCF	10.3%	8%					

Marketing Mail - Non-Profit Letters							
	Entry		Automation				
	Discount	5-Digit	AADC	Mixed AADC			
Letters weighing 3.5 ounces or less (Per piece price)	None	\$0.005	\$0.005	\$0.009			
		\$(0.149)	\$(0.184)	\$(0.206)			
	DSCF	\$0.015	\$0.015	-			



Mail Class	Period	Status	Rate	Predictive % increase		Est FINAL or AVG Rate	Variance over current rate	Notes
	July 2024	current	\$0.151					
NP Letter (1,043,834)	July 2025	estimated	\$0.169	11.16%	13.00%	\$0.171	\$0.020	33% of the volume was DNDC and now allocated to origin

Drop Ship Discounts in Marketing Mail



Marketing Mail Flats under 4oz

Entry Discount Level	Discount p/1000 pieces. Current	Discount p/1000 pieces. July 2025	Proposed Change	% of Change Proposed
DNDC	\$66	xxx	xxx	XXX
DSCF	\$70	\$38	-\$32	-45.7%
DDU	\$81	\$49	-\$36	-44.4%

Marketing Mail Flats over 4oz.

Entry Discount Level	Discount p/100 pounds. Current	Discount p/100 pounds. July 2025	Proposed Change	% of Change Proposed
DNDC	\$44.80	xxx	xxx	xxx
DSCF	\$47.80	\$31.2	-\$16.6	-34.7%
DDU	\$55.10	\$40.3	-\$14.8	-26 .8%

		Marketing Mail - Non-	Profit Flats							
	Entry	Automation								
Flats weighing	Discount	5-Digit	3-Digit	ADC	Mixed ADC					
4.0 ounces or less (Per piece price)	None	11.53%	14.49%	13.47%	14.04%					
	ÐNÐC	-100.00%	- 100.00%	-100.00%	- 100.00%					
	DSCF	22.05%	22.04%	19.70%	-					
		Marketing Mail - Non-	Profit Flats							
	Entry	Automation								
Flats weighing	Discount	5-Digit	3-Digit	ADC	Mixed ADC					
4.0 ounces or less	None	\$0.052	\$0.091	\$0.099	\$0.113					
(Per piece price)	DNDC	\$(0.385)	\$(0.562)	\$(0.669)	\$(0.739)					
	DSCF	\$0.084	\$0.123	\$0.131	-					

Marketing Mail - Non-Profit Flats											
	Entry	Automation									
Flats weighing	Discount	5-Digit	3-Digit	ADC	Mixed ADC						
Greater than 4.0	None	\$0.131	\$0.170	\$0.178	\$0.192						
ounces (Per piece price)	DNDC	\$(0.240)	\$(0.417)	\$(0.524)	\$(0.594)						
	DSCF	\$0.131	\$0.170	\$0.178	-						

Marketing Mail - Non-Profit Flats											
Flats weighing –	Entry	Automation									
	Discount	5-Digit	ADC	Mixed ADC							
Greater than 4.0	None	\$(0.352)	\$(0.352)	\$(0.352)	\$(0.352)						
ounces (Per pound price)	ÐNÐC	\$(0.594)	\$(0.594)	\$(0.594)	\$(0.594)						
	DSCF	\$(0.186)	\$(0.186)	\$(0.186)	-						



Mail Class	Period	Status	Rate	Predictive % increase	Est % increase	Est FINAL o AVG Rate	Variance over	Notes
	Periou	Status	nale	70 Increase	overcurrent	AVG hate	Current rate	Notes
	July 2024	current	\$0.545					
NP FLAT 4 oz. or less								82% of the volume was DNDC and now
(56,071)	July 2025	estimated	\$0.620	13.60%	25.75%	\$ 0.686	i \$ 0.140	allocated to origin
	July 2024	current	\$0.390					
NP FLAT OVER 4 oz.								10% of the volume was DNDC and now
(349,988) (4.08 oz)	July 2025	estimated	\$0.446	13.60%	24.88%	\$ 0.486	i \$ 0.097	allocated to origin
	July 2024	current	\$0.468					
NP FLAT OVER 4 oz.								10% of the volume was DNDC and now
(349,988) (6.25 oz)	July 2025	estimated	\$0.535	13.60%	16.06%	\$ 0.543	\$ 0.075	allocated to origin



July Rate Change Mailer Impacts

Org 1:

- Yearly mail volume: 29,000,000
- Postage increase expected: \$680,000
- Overall increase in postage of 11%

Org 2:

- Yearly mail volume: 39,000,000
- Postage increase expected: \$805,000
- Overall increase in postage of 12%

Org 3:

- Yearly mail volume: 45,000,000
- Postage increase expected: \$1,200,000
- Overall increase in postage of 12.5%

Org 4:

- Yearly mail volume: 760,000
- Postage increase expected: \$16,500
- Overall increase in postage of 11%

Org 5:

- Yearly mail volume: 191,000
- Postage increase expected: \$4.000
- Overall increase in postage of 11.5%

First Class Stamp - 0.04% First Class Presort Letters - 8.6% First Class Presort Flats - 0.1% Nonprofit Letters - 87% Nonprofit Flat under 4 oz - 3% Stamped Reply Envelopes - 1%

Potential results beyond postage prices increases for mailers

- Mail delivery will take longer for mail that was drop shipping and now mail local origin (ex. Flat mail for mid size mailings that had been drop shipping to NDCs).
- Mailers will continue to struggle mailing Flat mail with the higher-than-average increases and look for letter mail solutions.
- Mailshops may find Drop Shipping is no longer a win for letter mail for all but large mail panels this will shift volume to commingling.
- Decline in Stamped Reply Envelopes
- Actual increase impacts will vary significantly
- Mailshops and logistics solutions that are optimizing mail files for hybrid applications and offer digital commingling what is now separate mail panels into larger mail files may be sought after.



Postage Rate Change Predictions

	Jan 26	July 26 Retirement Authority Eliminated	Jan 27	July 27
•First-Class Mail	1%	3.7%	1.3%	4.3%
•USPS Marketing Mail Letters	1%	3.7%	1.3%	4.3%
 Marketing Mail Flats Periodicals, MM Parcels 	3%	5.7%	3.3%	6.3%



*Forecast doesn't include USPS revenue loss due to moneys associated with MGI rebates

Mail Class	Period	Notes	Cost PP	\$ increase since Jan 2021	% increase since Jan 2021
	January 2021		\$0.550		
Single-piece 1st Class Letter	July 2025	proposed	\$0.780	\$0.230	42%
	July 2027	estimated	\$0.788	\$0.238	59%
	January 2021		\$0.435		
Presorted 1st Class Letter (16,000)	July 2025	proposed	\$0.650	\$0.215	49%
	July 2027	estimated	\$0.727	\$0.292	67%
	January 2021		\$0.121		
NonProfit Letter (1,043,834)	July 2025	proposed	\$0.170	\$0.049	41%
	July 2027	estimated	\$0.190	\$0.069	58%
	January 2021		\$0.316		
NonProfit FLAT 4 oz. or less (56,071)	July 2025	proposed	\$0.686	\$0.369	117%
	July 2027	estimated	\$0.828	\$0.512	162%
	January 2021		\$0.204		
NonProfit FLAT OVER 4 oz. (349,988) (4.08 oz)	July 2025	proposed	\$0.486	\$0.282	138%
	July 2027	estimated	\$0.588	\$0.383	191%
	January 2021		\$0.316		
NonProfit FLAT OVER 4 oz. (349,988) (6.25 oz)	July 2025	proposed	\$0.543	\$0.227	93%
	July 2027	estimated	\$0.656	\$0.339	136%



USPS Network Changes





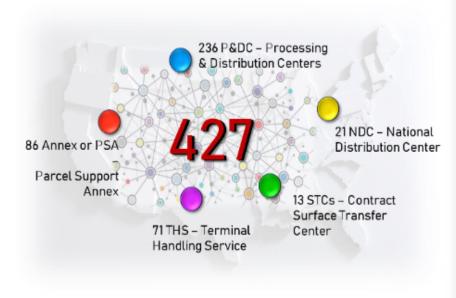


USPS Network Evolution

- Integrated mail and parcel supply chain vs mail only process, where previously separated
- NDC's being retired or transformed into Regional Processing & Distribution Centers (RPDC's)
- Growth in Package Services & 50% increase in transportation costs
- New standards will measure by 5D zips (04105 to 22182 as an example) vs 3D now
- Reorganizing the illogical facility network (427 facilities), all doing different things into:
 - RPDC's = Regional Processing & Distribution Center (e.g. enhanced NDC's)
 - LPC's = Local Processing Center (e.g. enhanced SCF's)
- Critical Entry Times (CET) expected to slow down mail outside a 50mile radius of RPDCs (Apr 1)
- Service Bands mail moving closer to RPDC hubs expected to speed up (Jul 1)

Facility Types – Prior to Network Transformation

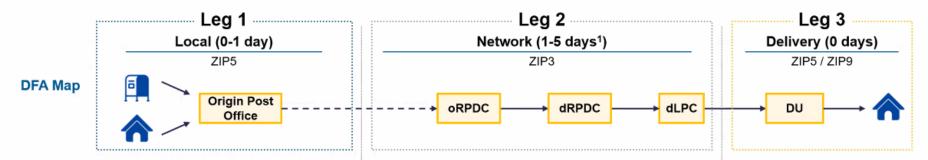
Illogical Facility Network



All Doing Different Things

	Cancellatons	Oniginating Letters	Ongirating Priority	Onginating S PRS	Onginating Bundes	Onginating Rats	Destinating Letters	SHO	De stirating Priority	De stinating S PR S (Many locations	De stinating Bundes	De stireting Rats
	8	8-	8	δ	8	δ	8		8	85.0	8"	å
ABILENE P&DF							x	X				
AKRON OH P&DC			X	X					X		X	X
ALBANY NY P&DC	х	X	X	X	X	X	X	X	X	X	X	X
ALBUQUERQUE NM ASF			X						X			
ALBUQUERQUE NM P&DC	х	X		X		х	х	X				X
ALTOONA PA P&DC							X	X	X			X
AMARILLO TX P&DC			X				X	X	X			
ANAHEM CA P&DC			X	X					X	X	X	
ANCHORAGE AK P&DC	х		X	X		X	X	X	X		X	×
ANCHORAGE AMF							X					
ATLANTA GA P&DC		X	X	X				X	X	X	X	
ATLANTA NDC			X		X		X		X	X		
AUGUSTA GA P&DC						X		X				
AUSTIN ANNEX			X	X			X		X			
AUSTIN TXP&DC	X	X	X	X		X	X	X	X			
BAKERSFIELD CA P&DC			X	X			х	X	X			
BALT INC MAIL MD P&DC			X	X			X	X	X		X	×
BALTIMORE MD P&DC	X	X	X	X	X	X	X	X	X			X
BATON ROUGE LA P&DC	х	X	X				х	X	X		x	
BEAUMONT P&DF				X				X				
BETHPAGE NY P&DC			X				X		X			
BILLINGS P&DC		X	X	X		X	X	X	X		X	
BIRMINGHAM AL P&DC	X	X	X	X				X	X			
BIRMINGHAM ANNEX			X			X	X		X		X	X
BISMARCK P&DF		X	X	X			X	X	X		X	
BOISE ID P&DC			X			X	X	X	X		X	
BOSTON MA P&DC	х	X	X	X		X	X	X	X	X		X
BRADLEY AMF				X			X					
BROCKTON MA P&DC	х	X		X		X	X	X	X	X	X	
BROOKLYN NY P&DC					X	X	X	X		X		X
BUFFALO NY P&DC	X	X				X		X	X			X X
BURLINGTON VT P&DC		Х		X		х	х	X				X
BUSSE IL P&DC			X	X	X		X		X			
CAPE GIRARDEAU				X			X	X				
CAROL STREAM & P&DC	X	X		X		X		X	X		X	
CASPER MPF							X	X				
CEDAR RAPIDS ANNEX			X	X			X		X			

Shift to 5-digit enables service standards for the mail across all three legs



Impacts Strategic collections

Volume >50 miles from our RPDC network receives an extra day.

More volume gets into the plant in the afternoon.

Faster plant-to-plant

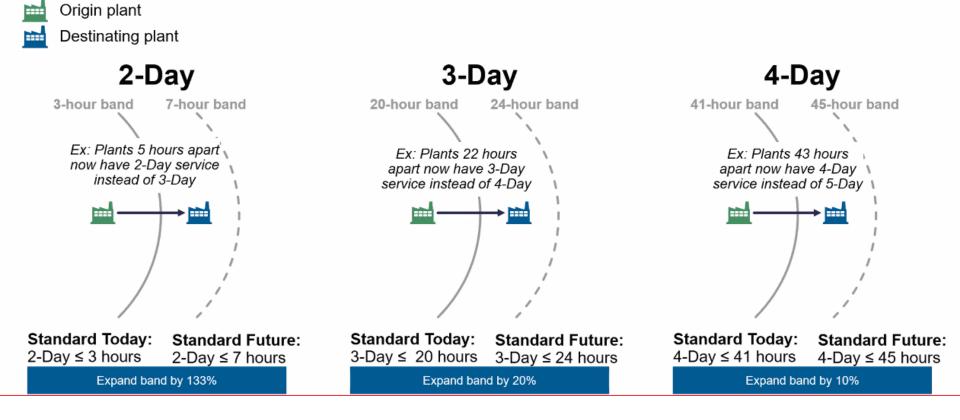
Expanding our plant-to-plant reach by launching to the network earlier.

Making us more competitive in the market.

Speedy delivery No Change.

1. Destinating entry Presort First Class has an overnight standard; no change in service standard for destination entry

Expanding Leg 2 – Expanding our reach



FCM Example

USPS Promotions & Incentives





USPS Promotions and Volume Incentive

- Through the use of 3 promotions, PS clients saved over \$2.4 million dollars in 2024.
 - ✓ Emerging Tech
 - ✓ Tactile, Sensory, and Interactive
 - ✓ Informed Delivery
- PS clients earned an additional \$1.5 million dollars in postal credits through the Mail Growth Incentive.
- The use of the USPS Promotions and the Mail Growth Incentives can bring real savings to your program.



2025 Promotions Calendar

											C	Registration Period	Promoti	on Period
PROMOTIONS	DEC		JAN	FEB	MAR	APR	MAY	JUN	м	AUG	SEPT	OCT	NOV	DEC
INTEGRATED TECHNOLOGY 3% Discount Usriveing Mail First Class Mail	(C) NO	V 20)) PICK YOUR	R START DATE	FOR 6 CONS	ECUTIVE MONT	нs							DEC 31
TACTILE, SENSORY & INTERACTIVE 4% Discount Marineling Vall Print Class Mail	Ø	DEC 15		FEB 1					JUL 31					
CONTINUOUS CONTACT 3% Discount Interesting Mail				(2) FEB 1) APR 1								DEC 31
REPLY MAIL MbA" 3% OR6% Discount First Class Mail (SBRtr ony)							(C) MAY 15		JUL 1					DEC 31
FIRST-CLASS MAIL ADVERTISING 3% Discourt Print Class Mail									(C) JUL 15		(G) SEPT 1			DEC 31
CATALOG INSIGHTS* 10% Discount Manading Bas										B ••		B) 041 1		DEC 31
Was needefinition/sharacteristics of a catching* Add-Ons Additional discount to a pro	omotion	Availat	ble all vear lor	20										_
INFORMED DELIVERY	* +	1% to					SUSTAINA	BILITY		+ 19	6			



*Catalog Insights: Participants will be able to register anytime during the registration period of: Aug 15, 2025 - Jun 30, 2026



2025 Promotions

- ENDS in JULY Tactile, Sensory & Interactive: Incentivizes the use of advanced print techniques to create engaging mailpieces. Items include specialty folds, scents, and textures, and pieces where the recipient can interact with the mail piece. Up to 4% discount on postage.
- Integrated Technology: Encourages incorporation of digital technologies like QR codes, Artificial Intelligence and Near Field Communications to bridge physical and digital marketing. Up to 3% discount on postage.
- **Reply Mail IMbA:** Offers discounts for utilizing a new accounting system for Intelligent Mail barcodes on QBRM and High Volume QBRM, enhancing tracking and data collection. Up to 3% discount on postage.
- First-Class Mail Advertising: Promotes adding marketing messages to billing statements or invoices that are mailing First-Class to increase customer engagement. Up to 3% discount on postage.

2025 Promotions

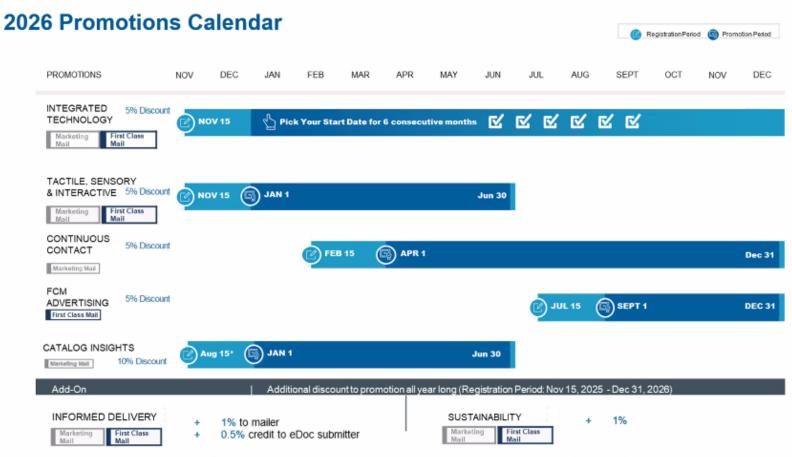
- **Continuous Contact:** Rewards consistent mailings to similar mailing lists over a specified period, fostering sustained interaction. Up to 3% discount on postage.
- Coming Soon Catalog Insights: Designed to promote the use of printed catalogs. Up to 10% discount on postage.
- Add-on: Informed Delivery: Encourages mailers to integrate digital campaign elements with USPS's Informed Delivery service, allowing recipients to receive a clickable digital preview of their mail and driving increased engagement. Up to 1% additional discount on postage.
- Add-on: Sustainability: Offers mailers a discount for incorporating eco-friendly practices, such as using recycled materials into their mail campaigns. Up to 1% additional discount on postage.



Mail Growth Incentive

- **Objective:** Encourage mailers to increase their mail volume compared to the previous year.
- Eligibility: Mailers must send at least 1 million pieces of First-Class Mail or Marketing Mail (including Nonprofit) during the engagement period.
- Baseline: Established based on mail volume from USPS Fiscal Year 2024 (October 1, 2023 September 30, 2024).
- **Performance Period**: January 1, 2025 December 31, 2025.
- Incentive: Receive a 30% postage credit on mail volume that exceeds the 2024 baseline.
- Credit Usage: Earned credits can be applied to postage through December 31, 2026.
- If you are not enrolled for the current year, you have until May 30, 2025 to enroll.





*2026 Catalog Insights is a continuation of the Catalog Insights Promotion beginning in 2025.



USPS Promotions for 2026

- 2025 promotions will carry over to 2026 except for Reply Mail ImbA.
- There will be an increase in the discount for following promotions to a flat up to 5%: Tactile, Sensory & Interactive; Integrated Technology; Continuous Contact.
- Note: The USPS has considered if the use of QR codes will still qualify for the Integrated Technology discount or if they will change to personalized QR codes.
- The new catalog promotion will run through June 2026.
- The add-on incentives (Informed Delivery and Sustainability) will stay the same at up to a 1% discount.
- The mail growth incentive will move to being measured in a calendar year (vs October September) to make tracking easier.
- Expectation is that successful Promos and Incentives in 2025 will contribute to higher increases in rates changes in January and/or July 2026.



USPS Oversight & Wrap Up





USPS Oversight

- Postmaster General Louis DeJoy resigned in late March 2025.
- David Steiner, formerly of Waste Management and the FedEx Board has been named the new PMG as of May 2025.
- Five open positions on the USPS Board of Governors
- There is conversation swirling about privatization, but not likely for all services.
- Also talk of the Dept. of Commerce taking over the Postal Service.
- Current model for rate-making set to expire in the next couple years.
- USPS Serves Us Act: Promoted by Keep US Posted



Wrap Up

- Postage Estimates and PS Commingle Rates might not be confirmed until mid-June.
- Determine how postage rates will impact your organization especially if you drop ship mail.
- In scenarios where the postal logistics solution will change, be sure to discuss this with your mail partners. Don't assume it's business as normal without asking.
- Be aware of outbound and inbound delivery trend changes. USPS Network changes will affect mail delivery expectations. And NDC elimination and reduction of SCF discounts may factor in. Make sure everyone understands these repercussions.
- Ensure you are maximizing USPS Promotions and Incentives and start planning for 2026 now.



Thank you!

